

### Appendix 3: Fairacres Group + Ferry financials 2008-19

Year to 31st March	Fairacres Group			Ferry NPBT	Ferry after 32% Tax	Dividend	Dividend Shortfall	Group ex Ferry NPBT	Ferry Replacement Reserve	FRR Movement
	NPBT	Tax	%							
	£K	£K								
2008	1,790	575	32%	929	632	580	52	861	2,496	351
2009	- 1,066	-290	27%	- 1,927	- 1,310	590	- 1,900	861	860	-1,636
2010	1,525	484	32%	967	658	600	58	558	1,176	316
2011	834	328	39%	401	273	610	- 337	433	1,050	-126
2012	1,292	514	40%	1,200	816	626	190	92	1,519	469
2013	561	74	13%	187	127	661	- 534	374	1,208	-311
2014	866	264	30%	1,224	832	696	136	-358	1,543	335
2015	- 39	-80	205%	118	80	713	- 633	-157	1,087	-456
2016	1,092	654	60%	1,253	852	731	121	-161	1,567	480
2017	1,227	208	17%	1,244	846	748	98	-17	1,931	364
2018	1,600	382	24%	1,483	1,008	752	256	117	2,491	560
2019	- 507	-178	35%	5	3		3	-512	2,567	76
	9,175	2,935	32%	7,084	4,817	7,307	- 2,490	2,091		

**Estimated**

**Net profit before tax of FG excluding ferry**